

地方独立行政法人茨城県西部医療機構第3期中期計画（案）修正箇所

令和7年度第5回評価委員会
資料1

第4回評価委員会でお示しした資料から、下記のとおり修正

| No. | 該当箇所 | 修正前 | | | 修正後 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
|------------|---|--|--------------------|-------------------|---|--------------------|-------------------|-------------------|--------------------|--------------|--------|--------------|---------------|--------------|------------|-------|--------------|--------------|------------|-------|--------------|------------|------------|-------|-------|------------|-----------|-------|--------------|--------------|-------|--------------|--------------|--|
| 1 | <p>第4 財務内容の改善に関する目標を達成するため取るべき措置</p> <p>1 経営基盤の構築 〔指標〕</p> <p>(資料5 19ページ)</p> | 〔指標〕 | | | 〔指標〕 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | | <table border="1"> <thead> <tr> <th>年度 項目</th> <th>2024 (R6) (実績)</th> <th>2026 (R8) (目標)</th> <th>2029 (R11) (目標)</th> </tr> </thead> <tbody> <tr> <td>経常収支比率</td> <td>85.4%</td> <td>88.3%</td> <td>88.3%</td> </tr> <tr> <td>医業収支比率</td> <td>80.5%</td> <td>80.6%</td> <td>81.6%</td> </tr> <tr> <td>人件費対医業収支比率</td> <td>73.9%</td> <td>71.5%</td> <td>70.9%</td> </tr> <tr> <td>材料費対医業収支比率</td> <td>21.7%</td> <td>20.9%</td> <td>20.5%</td> </tr> <tr> <td>薬品費対医業収支比率</td> <td>8.4%</td> <td>7.9%</td> <td>7.8%</td> </tr> <tr> <td>経費対医業収支比率</td> <td>28.1%</td> <td>28.1%</td> <td>28.4%</td> </tr> </tbody> </table> | 年度 項目 | 2024 (R6) (実績) | 2026 (R8) (目標) | 2029 (R11) (目標) | 経常収支比率 | 85.4% | 88.3% | 88.3% | 医業収支比率 | 80.5% | 80.6% | 81.6% | 人件費対医業収支比率 | 73.9% | 71.5% | 70.9% | 材料費対医業収支比率 | 21.7% | 20.9% | 20.5% | 薬品費対医業収支比率 | 8.4% | 7.9% | 7.8% | 経費対医業収支比率 | 28.1% | 28.1% | 28.4% | | | | |
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| 経常収支比率 | 85.4% | 88.3% | 88.3% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 医業収支比率 | 80.5% | 80.6% | 81.6% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 人件費対医業収支比率 | 73.9% | 71.5% | 70.9% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 材料費対医業収支比率 | 21.7% | 20.9% | 20.5% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 薬品費対医業収支比率 | 8.4% | 7.9% | 7.8% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 経費対医業収支比率 | 28.1% | 28.1% | 28.4% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
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地方独立行政法人茨城県西部医療機構第3期中期計画（案）修正箇所

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|---------------------------|---|--|--|-------------------|-------------------|--------------------|-------------|--------|--------|--------|-------------------|---------|---------|---------|------------------|----|---------|---------|-------------------------|-----|-----|-----|--------------------|----|-----|-----|--------------------------|-------|-------|-------|---------------------------|----|-------|-------|-----------|--------|--------|--------|--------|---------|---------|----------------|--|----------|-------------------|-------------------|--------------------|-------------|--------|--------|--------|-------------------|---------|---------|---------|------------------|----|---------|---------|-------------------------|-----|-----|-----|--------------------|----|-----|-----|--------------------------|-------|-------|-------|---------------------------|----|-------|-------|-----------|--------|--------|--------|--------|---------|---------|----------------|
| 2 | <p>第4 財務内容の改善に関する目標を達成するため取るべき措置</p> <p>2 収益の確保と費用の節減 〔指標〕</p> <p>(資料5 20ページ)</p> | 〔指標〕 | | | 〔指標〕 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
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| 入院診療単価 (急性期病床) | 53,342円 | 60,000円 | 61,000円 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 入院診療単価 (非急性期) | -円 | 31,000円 | 31,000円 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 平均在院日数 (急性期病床) ※2 | 15日 | 14日 | 13日 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
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| 病床稼働率(% (急性期病床) ※3 | 82.4% | 85.0% | 85.0% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 病床稼働率(% (非急性期病床) ※4 | -% | 85.0% | 85.0% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 1日平均外来患者数 | 376.2人 | 380.0人 | 385.0人 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 外来診療単価 | 13,347円 | 13,500円 | <u>13,500円</u> | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
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| 入院診療単価 (急性期病床) | 53,342円 | 60,000円 | 61,000円 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 入院診療単価 (非急性期) | -円 | 31,000円 | 31,000円 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
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| 病床稼働率(% (急性期病床) ※3 | 82.4% | 85.0% | 85.0% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 病床稼働率(% (非急性期病床) ※4 | -% | 85.0% | 85.0% | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
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| | | <p>※1 2026（令和8）年度203床（急性期病床158床・非急性期病床45床）、2029（令和11）年度203床（急性期病床158床・非急性期病床45床）</p> <p>※2 DPC入院期間Ⅱ期以内の割合を50%から70%に増加させる。</p> <p>※3 救急からの入院を48%から50%に増加させることで、1日平均入院患者数172.5人、病床稼働率85%</p> | <p>※1 2026（令和8）年度203床（急性期病床158床・非急性期病床45床）、2029（令和11）年度203床（急性期病床158床・非急性期病床45床）</p> <p>※2 DPC入院期間Ⅱ期以内の割合を50%から70%に増加させる。</p> <p>※3 救急からの入院を48%から50%に増加させることで、1日平均入院患者数172.5人、病床稼働率85%</p> | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |

地方独立行政法人茨城県西部医療機構第3期中期計画（案）修正箇所

| No. | 該当箇所 | 修正前 | 修正後 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
|----------|---|---|---|-----|----|--|------|---------------|------|---------------|--------|--------------|--------|------------|-------|------------|--------|------------|----------|----|------|--------------|--------|--------------|--------|---|-------|--------------|---|---------------|----|--|------|---------------|------|---------------|-----|--------|-----|--------------|-----|--------------|-------|----|-------|-------|---|-----|-----|----|--|------|---------------|------|---------------|--------|--------------|--------|--------------|-------|------------|--------|------------|----------|----|------|--------------|--------|--------------|--------|---|-------|--------------|---|---------------|----|--|------|---------------|------|---------------|-----|--------|-----|--------------|-----|--------------|-------|----|-------|-------|
| | | <p>となる。</p> <p>※4 筑波大学附属病院、自治医科大学附属病院との連携により、非急性期病床において、急性期の治療を脱した患者の受入れを行い、需要に応える。</p> | <p>となる。</p> <p>※4 筑波大学附属病院、自治医科大学附属病院との連携により、非急性期病床において、急性期の治療を脱した患者の受入れを行い、需要に応える。</p> | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 3 | <p>第6 予算（人件費の見積りを含む。）、収支計画及び資金計画</p> <p>（資料5 22ページ）</p> | <p>1 予算（2026（令和8）年度から2029（令和11）年度まで）</p> <p style="text-align: right;">（単位：百万円）</p> <table border="1" style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th style="width: 60%;">区 分</th> <th style="width: 40%;">金 額</th> </tr> </thead> <tbody> <tr> <td>収入</td> <td></td> </tr> <tr> <td> 営業収益</td> <td style="text-align: right;"><u>22,434</u></td> </tr> <tr> <td> 医業収益</td> <td style="text-align: right;"><u>20,749</u></td> </tr> <tr> <td> 運営費負担金</td> <td style="text-align: right;"><u>1,525</u></td> </tr> <tr> <td> 補助金等収益</td> <td style="text-align: right;"><u>160</u></td> </tr> <tr> <td> 営業外収益</td> <td style="text-align: right;"><u>203</u></td> </tr> <tr> <td> 運営費負担金</td> <td style="text-align: right;"><u>112</u></td> </tr> <tr> <td> その他営業外収益</td> <td style="text-align: right;">92</td> </tr> <tr> <td> 資本収入</td> <td style="text-align: right;"><u>3,240</u></td> </tr> <tr> <td> 運営費負担金</td> <td style="text-align: right;"><u>1,245</u></td> </tr> <tr> <td> 補助金等収益</td> <td style="text-align: right;">9</td> </tr> <tr> <td> 長期借入金</td> <td style="text-align: right;"><u>1,987</u></td> </tr> <tr> <td> 計</td> <td style="text-align: right;"><u>25,877</u></td> </tr> <tr> <td>支出</td> <td></td> </tr> <tr> <td> 営業費用</td> <td style="text-align: right;"><u>24,898</u></td> </tr> <tr> <td> 医業費用</td> <td style="text-align: right;"><u>22,723</u></td> </tr> <tr> <td> 給与費</td> <td style="text-align: right;">12,566</td> </tr> <tr> <td> 材料費</td> <td style="text-align: right;"><u>4,285</u></td> </tr> <tr> <td> 経費等</td> <td style="text-align: right;"><u>5,841</u></td> </tr> <tr> <td> 研究研修費</td> <td style="text-align: right;">32</td> </tr> <tr> <td> 一般管理費</td> <td style="text-align: right;">2,175</td> </tr> </tbody> </table> | 区 分 | 金 額 | 収入 | | 営業収益 | <u>22,434</u> | 医業収益 | <u>20,749</u> | 運営費負担金 | <u>1,525</u> | 補助金等収益 | <u>160</u> | 営業外収益 | <u>203</u> | 運営費負担金 | <u>112</u> | その他営業外収益 | 92 | 資本収入 | <u>3,240</u> | 運営費負担金 | <u>1,245</u> | 補助金等収益 | 9 | 長期借入金 | <u>1,987</u> | 計 | <u>25,877</u> | 支出 | | 営業費用 | <u>24,898</u> | 医業費用 | <u>22,723</u> | 給与費 | 12,566 | 材料費 | <u>4,285</u> | 経費等 | <u>5,841</u> | 研究研修費 | 32 | 一般管理費 | 2,175 | <p>1 予算（2026（令和8）年度から2029（令和11）年度まで）</p> <p style="text-align: right;">（単位：百万円）</p> <table border="1" style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th style="width: 60%;">区 分</th> <th style="width: 40%;">金 額</th> </tr> </thead> <tbody> <tr> <td>収入</td> <td></td> </tr> <tr> <td> 営業収益</td> <td style="text-align: right;"><u>24,752</u></td> </tr> <tr> <td> 医業収益</td> <td style="text-align: right;"><u>20,886</u></td> </tr> <tr> <td> 運営費負担金</td> <td style="text-align: right;"><u>1,467</u></td> </tr> <tr> <td> 補助金等収益</td> <td style="text-align: right;"><u>2,399</u></td> </tr> <tr> <td> 営業外収益</td> <td style="text-align: right;"><u>198</u></td> </tr> <tr> <td> 運営費負担金</td> <td style="text-align: right;"><u>106</u></td> </tr> <tr> <td> その他営業外収益</td> <td style="text-align: right;">92</td> </tr> <tr> <td> 資本収入</td> <td style="text-align: right;"><u>3,333</u></td> </tr> <tr> <td> 運営費負担金</td> <td style="text-align: right;"><u>1,225</u></td> </tr> <tr> <td> 補助金等収益</td> <td style="text-align: right;">9</td> </tr> <tr> <td> 長期借入金</td> <td style="text-align: right;"><u>2,099</u></td> </tr> <tr> <td> 計</td> <td style="text-align: right;"><u>28,283</u></td> </tr> <tr> <td>支出</td> <td></td> </tr> <tr> <td> 営業費用</td> <td style="text-align: right;"><u>24,863</u></td> </tr> <tr> <td> 医業費用</td> <td style="text-align: right;"><u>22,688</u></td> </tr> <tr> <td> 給与費</td> <td style="text-align: right;">12,566</td> </tr> <tr> <td> 材料費</td> <td style="text-align: right;"><u>4,315</u></td> </tr> <tr> <td> 経費等</td> <td style="text-align: right;"><u>5,775</u></td> </tr> <tr> <td> 研究研修費</td> <td style="text-align: right;">32</td> </tr> <tr> <td> 一般管理費</td> <td style="text-align: right;">2,175</td> </tr> </tbody> </table> | 区 分 | 金 額 | 収入 | | 営業収益 | <u>24,752</u> | 医業収益 | <u>20,886</u> | 運営費負担金 | <u>1,467</u> | 補助金等収益 | <u>2,399</u> | 営業外収益 | <u>198</u> | 運営費負担金 | <u>106</u> | その他営業外収益 | 92 | 資本収入 | <u>3,333</u> | 運営費負担金 | <u>1,225</u> | 補助金等収益 | 9 | 長期借入金 | <u>2,099</u> | 計 | <u>28,283</u> | 支出 | | 営業費用 | <u>24,863</u> | 医業費用 | <u>22,688</u> | 給与費 | 12,566 | 材料費 | <u>4,315</u> | 経費等 | <u>5,775</u> | 研究研修費 | 32 | 一般管理費 | 2,175 |
| 区 分 | 金 額 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 収入 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 営業収益 | <u>22,434</u> | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 医業収益 | <u>20,749</u> | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 運営費負担金 | <u>1,525</u> | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 補助金等収益 | <u>160</u> | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 営業外収益 | <u>203</u> | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 運営費負担金 | <u>112</u> | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| その他営業外収益 | 92 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 資本収入 | <u>3,240</u> | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 運営費負担金 | <u>1,245</u> | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 補助金等収益 | 9 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 長期借入金 | <u>1,987</u> | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 計 | <u>25,877</u> | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 支出 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 営業費用 | <u>24,898</u> | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 医業費用 | <u>22,723</u> | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 給与費 | 12,566 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 材料費 | <u>4,285</u> | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 経費等 | <u>5,841</u> | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 研究研修費 | 32 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 一般管理費 | 2,175 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 区 分 | 金 額 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 収入 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 営業収益 | <u>24,752</u> | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 医業収益 | <u>20,886</u> | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 運営費負担金 | <u>1,467</u> | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 補助金等収益 | <u>2,399</u> | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 営業外収益 | <u>198</u> | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 運営費負担金 | <u>106</u> | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| その他営業外収益 | 92 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 資本収入 | <u>3,333</u> | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 運営費負担金 | <u>1,225</u> | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 補助金等収益 | 9 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 長期借入金 | <u>2,099</u> | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 計 | <u>28,283</u> | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 支出 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 営業費用 | <u>24,863</u> | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 医業費用 | <u>22,688</u> | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 給与費 | 12,566 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 材料費 | <u>4,315</u> | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 経費等 | <u>5,775</u> | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 研究研修費 | 32 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 一般管理費 | 2,175 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |

地方独立行政法人茨城県西部医療機構第3期中期計画（案）修正箇所

| No. | 該当箇所 | 修正前 | | 修正後 | |
|-----|------|--|--------|--|--------|
| | | 営業外費用 | 312 | 営業外費用 | 279 |
| | | 資本支出 | 3,098 | 資本支出 | 3,141 |
| | | 建設改良費 | 661 | 建設改良費 | 661 |
| | | 長期借入金償還金 | 1,738 | 長期借入金償還金 | 1,778 |
| | | 移行前地方債債務償還金 | 686 | 移行前地方債債務償還金 | 686 |
| | | 長期貸付金 | 16 | 長期貸付金 | 16 |
| | | 計 | 28,309 | 計 | 28,283 |
| | | 予算収支 | ▲2,432 | 予算収支 | 0 |
| | | (注) それぞれ四捨五入により、端数において合計と一致しないものがある。 | | (注) それぞれ四捨五入により、端数において合計と一致しないものがある。 | |
| | | <p>【人件費の見積り】</p> <ul style="list-style-type: none"> 人件費の見積りについては、総額14,741百万円支出する。この額は、法人の役職員に係る報酬、基本給、諸手当、法定福利費及び退職手当の額に相当するものとする。 | | <p>【人件費の見積り】</p> <ul style="list-style-type: none"> 人件費の見積りについては、総額14,741百万円支出する。この額は、法人の役職員に係る報酬、基本給、諸手当、法定福利費及び退職手当の額に相当するものとする。 | |
| | | <p>【運営費負担金の見積り】</p> <ul style="list-style-type: none"> 運営費負担金の見積りについては、総務省が発出する「地方公営企業繰出金について」（総務省自治財政局通知）に準じて算定した額とする。なお、建設改良費及び償還金に充当される運営費負担金については、経常費助成とする。 | | <p>【運営費負担金の見積り】</p> <ul style="list-style-type: none"> 運営費負担金の見積りについては、総務省が発出する「地方公営企業繰出金について」（総務省自治財政局通知）に準じて算定した額とする。なお、建設改良費及び償還金に充当される運営費負担金については、経常費助成とする。 | |

地方独立行政法人茨城県西部医療機構第3期中期計画（案）修正箇所

| No. | 該当箇所 | 修正前 | 修正後 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
|-----------|---------------|--|---|-----|------|---------------|------|---------------|------|---------------|----------|--------------|--------|------------|-----------|------------|-------|------------|----------|------------|----------|----|------|---------------|------|---------------|------|---------------|-----|--------|-----|--------------|-----|--------------|-------|-------|-------|----|-------|-------|-------|------------|------|---|-----|---------------|----------|---|-----|---------------|--|-----|-----|------|---------------|------|---------------|------|---------------|----------|--------------|--------|--------------|-----------|------------|-------|------------|----------|------------|----------|----|------|---------------|------|---------------|------|---------------|-----|--------|-----|--------------|-----|--------------|-------|-------|-------|----|-------|-------|-------|------------|------|---|-----|-------------|----------|---|-----|-------------|
| | (資料5 24ページ) | 2 収支計画（2026（令和8）年度から2029（令和11）年度まで） (単位：百万円) | 2 収支計画（2026（令和8）年度から2029（令和11）年度まで） (単位：百万円) | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | | <table border="1"> <thead> <tr> <th>区 分</th> <th>金 額</th> </tr> </thead> <tbody> <tr> <td>収入の部</td> <td>24,809</td> </tr> <tr> <td> 営業収益</td> <td>24,606</td> </tr> <tr> <td> 医業収益</td> <td>20,749</td> </tr> <tr> <td> 運営費負担金収益</td> <td>2,743</td> </tr> <tr> <td> 補助金等収益</td> <td>160</td> </tr> <tr> <td> 資産見返補助金戻入</td> <td>954</td> </tr> <tr> <td> 営業外収益</td> <td>203</td> </tr> <tr> <td> 運営費負担金収益</td> <td>112</td> </tr> <tr> <td> その他営業外収益</td> <td>92</td> </tr> <tr> <td>支出の部</td> <td>28,053</td> </tr> <tr> <td> 営業費用</td> <td>27,737</td> </tr> <tr> <td> 医業費用</td> <td>25,562</td> </tr> <tr> <td> 給与費</td> <td>12,566</td> </tr> <tr> <td> 材料費</td> <td>4,285</td> </tr> <tr> <td> 経費等</td> <td>5,841</td> </tr> <tr> <td> 減価償却費</td> <td>2,838</td> </tr> <tr> <td> 研究研修費</td> <td>32</td> </tr> <tr> <td> 一般管理費</td> <td>2,175</td> </tr> <tr> <td> 営業外費用</td> <td>312</td> </tr> <tr> <td> 臨時損失</td> <td>4</td> </tr> <tr> <td>純利益</td> <td>▲3,244</td> </tr> <tr> <td>目的積立金取崩額</td> <td>0</td> </tr> <tr> <td>総利益</td> <td>▲3,244</td> </tr> </tbody> </table> | 区 分 | 金 額 | 収入の部 | 24,809 | 営業収益 | 24,606 | 医業収益 | 20,749 | 運営費負担金収益 | 2,743 | 補助金等収益 | 160 | 資産見返補助金戻入 | 954 | 営業外収益 | 203 | 運営費負担金収益 | 112 | その他営業外収益 | 92 | 支出の部 | 28,053 | 営業費用 | 27,737 | 医業費用 | 25,562 | 給与費 | 12,566 | 材料費 | 4,285 | 経費等 | 5,841 | 減価償却費 | 2,838 | 研究研修費 | 32 | 一般管理費 | 2,175 | 営業外費用 | 312 | 臨時損失 | 4 | 純利益 | ▲3,244 | 目的積立金取崩額 | 0 | 総利益 | ▲3,244 | <table border="1"> <thead> <tr> <th>区 分</th> <th>金 額</th> </tr> </thead> <tbody> <tr> <td>収入の部</td> <td>27,101</td> </tr> <tr> <td> 営業収益</td> <td>26,903</td> </tr> <tr> <td> 医業収益</td> <td>20,886</td> </tr> <tr> <td> 運営費負担金収益</td> <td>2,665</td> </tr> <tr> <td> 補助金等収益</td> <td>2,399</td> </tr> <tr> <td> 資産見返補助金戻入</td> <td>953</td> </tr> <tr> <td> 営業外収益</td> <td>198</td> </tr> <tr> <td> 運営費負担金収益</td> <td>106</td> </tr> <tr> <td> その他営業外収益</td> <td>92</td> </tr> <tr> <td>支出の部</td> <td>27,984</td> </tr> <tr> <td> 営業費用</td> <td>27,701</td> </tr> <tr> <td> 医業費用</td> <td>25,526</td> </tr> <tr> <td> 給与費</td> <td>12,566</td> </tr> <tr> <td> 材料費</td> <td>4,315</td> </tr> <tr> <td> 経費等</td> <td>5,775</td> </tr> <tr> <td> 減価償却費</td> <td>2,838</td> </tr> <tr> <td> 研究研修費</td> <td>32</td> </tr> <tr> <td> 一般管理費</td> <td>2,175</td> </tr> <tr> <td> 営業外費用</td> <td>279</td> </tr> <tr> <td> 臨時損失</td> <td>4</td> </tr> <tr> <td>純利益</td> <td>▲883</td> </tr> <tr> <td>目的積立金取崩額</td> <td>0</td> </tr> <tr> <td>総利益</td> <td>▲883</td> </tr> </tbody> </table> | 区 分 | 金 額 | 収入の部 | 27,101 | 営業収益 | 26,903 | 医業収益 | 20,886 | 運営費負担金収益 | 2,665 | 補助金等収益 | 2,399 | 資産見返補助金戻入 | 953 | 営業外収益 | 198 | 運営費負担金収益 | 106 | その他営業外収益 | 92 | 支出の部 | 27,984 | 営業費用 | 27,701 | 医業費用 | 25,526 | 給与費 | 12,566 | 材料費 | 4,315 | 経費等 | 5,775 | 減価償却費 | 2,838 | 研究研修費 | 32 | 一般管理費 | 2,175 | 営業外費用 | 279 | 臨時損失 | 4 | 純利益 | ▲883 | 目的積立金取崩額 | 0 | 総利益 | ▲883 |
| 区 分 | 金 額 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 収入の部 | 24,809 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 営業収益 | 24,606 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 医業収益 | 20,749 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 運営費負担金収益 | 2,743 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 補助金等収益 | 160 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 資産見返補助金戻入 | 954 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 営業外収益 | 203 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 運営費負担金収益 | 112 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| その他営業外収益 | 92 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 支出の部 | 28,053 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 営業費用 | 27,737 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 医業費用 | 25,562 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 給与費 | 12,566 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 材料費 | 4,285 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 経費等 | 5,841 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 減価償却費 | 2,838 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 研究研修費 | 32 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 一般管理費 | 2,175 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 営業外費用 | 312 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 臨時損失 | 4 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 純利益 | ▲3,244 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 目的積立金取崩額 | 0 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 総利益 | ▲3,244 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 区 分 | 金 額 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 収入の部 | 27,101 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 営業収益 | 26,903 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 医業収益 | 20,886 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 運営費負担金収益 | 2,665 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 補助金等収益 | 2,399 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 資産見返補助金戻入 | 953 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 営業外収益 | 198 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 運営費負担金収益 | 106 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| その他営業外収益 | 92 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 支出の部 | 27,984 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 営業費用 | 27,701 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 医業費用 | 25,526 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 給与費 | 12,566 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 材料費 | 4,315 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 経費等 | 5,775 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 減価償却費 | 2,838 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 研究研修費 | 32 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 一般管理費 | 2,175 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 営業外費用 | 279 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 臨時損失 | 4 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 純利益 | ▲883 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 目的積立金取崩額 | 0 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 総利益 | ▲883 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | | (注) それぞれ四捨五入により、端数において合計と一致しないものがある。 | (注) それぞれ四捨五入により、端数において合計と一致しないものがある。 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |

地方独立行政法人茨城県西部医療機構第3期中期計画（案）修正箇所

| No. | 該当箇所 | 修正前 | 修正後 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
|--------------------|---------------|---|---|-----|------|---------------|-----------|---------------|-----------|---------------|-------------|--------------|-----------|------------|---------------|----|-----------|--------------|-------------|--------------|-----------|--------------|------------|--------------|------|---------------|-----------|---------------|-------|--------|-------|--------------|---------------|--------------|-----------|------------|----------------|-----|---------------|----|-----------|--------------|----------------|--------------|--------------------|-----|------|---------------|----------------|---------------|---|-----|-----|------|---------------|-----------|---------------|-----------|---------------|-------------|--------------|-----------|--------------|---------------|----|-----------|--------------|-------------|--------------|-----------|--------------|------------|--------------|------|---------------|-----------|---------------|-------|--------|-------|--------------|---------------|--------------|-----------|------------|----------------|-----|---------------|----|-----------|--------------|----------------|--------------|--------------------|-----|------|----------|----------------|------------|
| | (資料5 25ページ) | 3 資金計画（2026（令和8）年度から2029（令和11）年度まで） (単位：百万円) | 3 資金計画（2026（令和8）年度から2029（令和11）年度まで） (単位：百万円) | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | | <table border="1"> <thead> <tr> <th>区 分</th> <th>金 額</th> </tr> </thead> <tbody> <tr> <td>資金収入</td> <td><u>25,877</u></td> </tr> <tr> <td> 業務活動による収入</td> <td><u>22,645</u></td> </tr> <tr> <td> 診療業務による収入</td> <td><u>20,479</u></td> </tr> <tr> <td> 運営費負担金による収入</td> <td><u>1,637</u></td> </tr> <tr> <td> 補助金等による収入</td> <td><u>168</u></td> </tr> <tr> <td> その他の業務活動による収入</td> <td>90</td> </tr> <tr> <td> 投資活動による収入</td> <td><u>1,245</u></td> </tr> <tr> <td> 運営費負担金による収入</td> <td><u>1,245</u></td> </tr> <tr> <td> 財務活動による収入</td> <td><u>1,987</u></td> </tr> <tr> <td> 長期借入れによる収入</td> <td><u>1,987</u></td> </tr> <tr> <td>資金支出</td> <td><u>28,309</u></td> </tr> <tr> <td> 業務活動による支出</td> <td><u>25,211</u></td> </tr> <tr> <td> 給与費支出</td> <td>14,741</td> </tr> <tr> <td> 材料費支出</td> <td><u>4,285</u></td> </tr> <tr> <td> その他の業務活動による支出</td> <td><u>6,184</u></td> </tr> <tr> <td> 投資活動による支出</td> <td><u>675</u></td> </tr> <tr> <td> 有形固定資産の取得による支出</td> <td>661</td> </tr> <tr> <td> その他の投資活動による支出</td> <td>16</td> </tr> <tr> <td> 財務活動による支出</td> <td><u>2,423</u></td> </tr> <tr> <td> 長期借入金等の返済による支出</td> <td><u>1,738</u></td> </tr> <tr> <td> 移行前地方債償還債務の償還による支出</td> <td>686</td> </tr> <tr> <td>資金収支</td> <td><u>▲2,432</u></td> </tr> <tr> <td>次期中期目標の期間への繰越金</td> <td><u>▲1,401</u></td> </tr> </tbody> </table> | 区 分 | 金 額 | 資金収入 | <u>25,877</u> | 業務活動による収入 | <u>22,645</u> | 診療業務による収入 | <u>20,479</u> | 運営費負担金による収入 | <u>1,637</u> | 補助金等による収入 | <u>168</u> | その他の業務活動による収入 | 90 | 投資活動による収入 | <u>1,245</u> | 運営費負担金による収入 | <u>1,245</u> | 財務活動による収入 | <u>1,987</u> | 長期借入れによる収入 | <u>1,987</u> | 資金支出 | <u>28,309</u> | 業務活動による支出 | <u>25,211</u> | 給与費支出 | 14,741 | 材料費支出 | <u>4,285</u> | その他の業務活動による支出 | <u>6,184</u> | 投資活動による支出 | <u>675</u> | 有形固定資産の取得による支出 | 661 | その他の投資活動による支出 | 16 | 財務活動による支出 | <u>2,423</u> | 長期借入金等の返済による支出 | <u>1,738</u> | 移行前地方債償還債務の償還による支出 | 686 | 資金収支 | <u>▲2,432</u> | 次期中期目標の期間への繰越金 | <u>▲1,401</u> | <table border="1"> <thead> <tr> <th>区 分</th> <th>金 額</th> </tr> </thead> <tbody> <tr> <td>資金収入</td> <td><u>28,281</u></td> </tr> <tr> <td> 業務活動による収入</td> <td><u>24,957</u></td> </tr> <tr> <td> 診療業務による収入</td> <td><u>20,886</u></td> </tr> <tr> <td> 運営費負担金による収入</td> <td><u>1,573</u></td> </tr> <tr> <td> 補助金等による収入</td> <td><u>2,408</u></td> </tr> <tr> <td> その他の業務活動による収入</td> <td>90</td> </tr> <tr> <td> 投資活動による収入</td> <td><u>1,225</u></td> </tr> <tr> <td> 運営費負担金による収入</td> <td><u>1,225</u></td> </tr> <tr> <td> 財務活動による収入</td> <td><u>2,099</u></td> </tr> <tr> <td> 長期借入れによる収入</td> <td><u>2,099</u></td> </tr> <tr> <td>資金支出</td> <td><u>28,281</u></td> </tr> <tr> <td> 業務活動による支出</td> <td><u>25,140</u></td> </tr> <tr> <td> 給与費支出</td> <td>14,741</td> </tr> <tr> <td> 材料費支出</td> <td><u>4,315</u></td> </tr> <tr> <td> その他の業務活動による支出</td> <td><u>6,084</u></td> </tr> <tr> <td> 投資活動による支出</td> <td><u>677</u></td> </tr> <tr> <td> 有形固定資産の取得による支出</td> <td>661</td> </tr> <tr> <td> その他の投資活動による支出</td> <td>16</td> </tr> <tr> <td> 財務活動による支出</td> <td><u>2,464</u></td> </tr> <tr> <td> 長期借入金等の返済による支出</td> <td><u>1,778</u></td> </tr> <tr> <td> 移行前地方債償還債務の償還による支出</td> <td>686</td> </tr> <tr> <td>資金収支</td> <td><u>0</u></td> </tr> <tr> <td>次期中期目標の期間への繰越金</td> <td><u>915</u></td> </tr> </tbody> </table> | 区 分 | 金 額 | 資金収入 | <u>28,281</u> | 業務活動による収入 | <u>24,957</u> | 診療業務による収入 | <u>20,886</u> | 運営費負担金による収入 | <u>1,573</u> | 補助金等による収入 | <u>2,408</u> | その他の業務活動による収入 | 90 | 投資活動による収入 | <u>1,225</u> | 運営費負担金による収入 | <u>1,225</u> | 財務活動による収入 | <u>2,099</u> | 長期借入れによる収入 | <u>2,099</u> | 資金支出 | <u>28,281</u> | 業務活動による支出 | <u>25,140</u> | 給与費支出 | 14,741 | 材料費支出 | <u>4,315</u> | その他の業務活動による支出 | <u>6,084</u> | 投資活動による支出 | <u>677</u> | 有形固定資産の取得による支出 | 661 | その他の投資活動による支出 | 16 | 財務活動による支出 | <u>2,464</u> | 長期借入金等の返済による支出 | <u>1,778</u> | 移行前地方債償還債務の償還による支出 | 686 | 資金収支 | <u>0</u> | 次期中期目標の期間への繰越金 | <u>915</u> |
| 区 分 | 金 額 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 資金収入 | <u>25,877</u> | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 業務活動による収入 | <u>22,645</u> | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 診療業務による収入 | <u>20,479</u> | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 運営費負担金による収入 | <u>1,637</u> | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 補助金等による収入 | <u>168</u> | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| その他の業務活動による収入 | 90 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 投資活動による収入 | <u>1,245</u> | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 運営費負担金による収入 | <u>1,245</u> | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 財務活動による収入 | <u>1,987</u> | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 長期借入れによる収入 | <u>1,987</u> | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 資金支出 | <u>28,309</u> | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 業務活動による支出 | <u>25,211</u> | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 給与費支出 | 14,741 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 材料費支出 | <u>4,285</u> | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| その他の業務活動による支出 | <u>6,184</u> | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 投資活動による支出 | <u>675</u> | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 有形固定資産の取得による支出 | 661 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| その他の投資活動による支出 | 16 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 財務活動による支出 | <u>2,423</u> | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 長期借入金等の返済による支出 | <u>1,738</u> | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 移行前地方債償還債務の償還による支出 | 686 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 資金収支 | <u>▲2,432</u> | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 次期中期目標の期間への繰越金 | <u>▲1,401</u> | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 区 分 | 金 額 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 資金収入 | <u>28,281</u> | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 業務活動による収入 | <u>24,957</u> | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 診療業務による収入 | <u>20,886</u> | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 運営費負担金による収入 | <u>1,573</u> | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 補助金等による収入 | <u>2,408</u> | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| その他の業務活動による収入 | 90 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 投資活動による収入 | <u>1,225</u> | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 運営費負担金による収入 | <u>1,225</u> | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 財務活動による収入 | <u>2,099</u> | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 長期借入れによる収入 | <u>2,099</u> | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 資金支出 | <u>28,281</u> | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 業務活動による支出 | <u>25,140</u> | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 給与費支出 | 14,741 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 材料費支出 | <u>4,315</u> | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| その他の業務活動による支出 | <u>6,084</u> | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 投資活動による支出 | <u>677</u> | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 有形固定資産の取得による支出 | 661 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| その他の投資活動による支出 | 16 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 財務活動による支出 | <u>2,464</u> | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 長期借入金等の返済による支出 | <u>1,778</u> | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 移行前地方債償還債務の償還による支出 | 686 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 資金収支 | <u>0</u> | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 次期中期目標の期間への繰越金 | <u>915</u> | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | | (注) それぞれ四捨五入により、端数において合計と一致しないものがある。 | (注) それぞれ四捨五入により、端数において合計と一致しないものがある。 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |

地方独立行政法人茨城県西部医療機構第3期中期計画（案）修正箇所

| No. | 該当箇所 | 修正前 | | | 修正後 | | | | |
|-----|--|---------------------------------------|---------------|--------------|---------------------------------------|-----------------------|---------------|--------------|--------------|
| 4 | 第12 地方独立行政法人茨城県西部医療機構の業務運営等に関する規則（平成30年筑西市規則第35号）に定める事項 2 中期目標の期間を超える債務負担 (2) 長期借入金償還債務（長期リース債務を含む） （資料5 27ページ） | (2) 長期借入金償還債務（長期リース債務を含む） (単位：百万円) | | | (2) 長期借入金償還債務（長期リース債務を含む） (単位：百万円) | | | | |
| | | | 中期目標期間 償還額 | 次期以降 償還額 | 総債務 償還額 | | 中期目標期間 償還額 | 次期以降 償還額 | 総債務 償還額 |
| | | 新型コロナ減収債分 | 138 | 190 | 328 | 新型コロナ減収債分 | 138 | 190 | 328 |
| | | 健診センター事業分 | 163 | 493 | 656 | 健診センター事業分 | 163 | 493 | 656 |
| | | 医療情報機器更新分 | 704 | 90 | 793 | 医療情報機器更新分 | 704 | 90 | 793 |
| | | 医療情報機器更新分 (第3期起債分) | <u>415</u> | <u>191</u> | 606 | 医療情報機器更新分 (第3期起債分) | <u>417</u> | <u>189</u> | 606 |
| | | 経営改善推進事業債分 | <u>318</u> | <u>1,063</u> | <u>1,381</u> | 経営改善推進事業債分 | <u>356</u> | <u>1,136</u> | <u>1,492</u> |